Committee(s): Residents Consultation – For Information Barbican Residential – For Information	**Dated:** 29 June 2026 22 July 2026
Subject: Report of the Reporting Committee	**Public**
This report: Provides updates on the work of the reporting committee	The report includes information on the Reporting Committee
If so, how much?	N/A
Has this Funding Source been agreed with the Chamberlain's Department?	N/A
Report of: The Executive Director of Community & Children's Services	**For Information**
Report author: Dan Sanders	

Purpose of Report

This report provides Members with an overview of the work undertaken by the Reporting Committee during the current reporting period.

The Committee's primary focus has been the establishment of a structured governance framework to support the management of the Barbican Estate over the coming year. This has included the development of an Annual Agenda Plan, a Policy Framework and supporting governance arrangements designed to improve transparency, accountability, operational oversight and resident engagement.

Recommendations

Members are asked to:

- Note the work undertaken by the Reporting Committee during the reporting period.
- Note the development of the Annual Agenda Plan and Policy Framework which will guide the Committee's work programme during 2026/27.
- Support the continued implementation of these arrangements to strengthen governance, policy development and operational oversight across the Estate.

Background

The Reporting Committee met in April 2026 and considered two substantive reports relating to the future governance and oversight arrangements for the Estate. These reports proposed a structured Annual Agenda Plan and a Policy Framework designed to provide a clear programme of business and policy development over the coming year.

Following discussion, both reports were endorsed by the Committee, subject to a small number of amendments which have subsequently been incorporated. The revised documents establish a framework for regular oversight of financial performance, operational delivery, compliance, resident engagement, workforce planning, risk management and service performance.

A further meeting had been scheduled for June 2026. However, this meeting was cancelled due to the requirement for Barbican Estate Office officers to prioritise the response to the wet riser outage affecting the residential towers and to work closely with the London Fire Brigade in implementing interim operational arrangements. Officers are currently planning for this meeting to be reconvened at the earliest appropriate opportunity.

Overview of Work Undertaken

Development of the Annual Agenda Plan

The Committee has established an Annual Agenda Plan which provides a structured programme of business for the forthcoming year. The plan introduces a quarterly cycle of reporting covering financial management, compliance, risk, resident engagement, operational performance, audit activity and workforce planning.

The framework has been designed to ensure that key issues are considered consistently and transparently, whilst enabling Members to maintain effective oversight of estate management activities and strategic priorities.

Policy Framework Development

A key area of focus has been the creation of a formal Policy Framework for the Barbican Estate. The framework establishes a programme for the review, development and approval of estate management policies over the next twelve months.

This work is intended to provide greater clarity and consistency in decision-making, ensure policies remain current and compliant with legislative requirements, and create a stronger governance foundation for service delivery across the Estate.

Performance and Governance Reporting

The Committee has continued to emphasise the importance of robust performance reporting and governance oversight. As part of the Annual Agenda Plan, officers have committed to developing enhanced dashboard reporting arrangements covering financial performance, operational delivery, compliance, workforce matters, resident engagement and risk management.

These arrangements will provide Members with a clearer understanding of service performance and support more informed decision-making.

Committee Administration and Transparency

Members reiterated the importance of timely and effective governance processes, including the provision of committee papers in advance of meetings and clear

tracking of actions arising from previous discussions. Officers have committed to ensuring that papers are circulated at least five working days before meetings wherever possible and that future agenda arrangements provide clear visibility of actions, decisions and outstanding matters.

Joint Reporting Committee and Service Charge Working Party Budget Review

In May 2026, a joint meeting of the Reporting Committee and the Service Charge Working Party was convened to review the 2026/27 budget documentation and supporting resident literature prior to its issue. The session provided an opportunity for Members and resident representatives to scrutinise both the financial information and the accompanying narrative designed to explain the budget proposals and service charge requirements.

The Committee was particularly pleased with the level of detail, transparency and accessibility provided within the budget pack. Considerable effort was made by officers to present complex financial information in a clear and understandable format, supported by explanatory narrative intended to help residents better understand both the composition of service charges and the operational activities they support. Members welcomed the improvements made to the presentation of information and the greater emphasis placed on transparency and resident understanding.

The meeting also provided a valuable forum for discussion between officers, Members and resident representatives, helping to ensure that the information issued to residents addressed key areas of interest and concern. The Committee recognised the importance of continuing this approach in future years and reaffirmed its commitment to providing clear, comprehensive and accessible financial information to residents.

Financial Implications

The work undertaken to develop the Annual Agenda Plan and Policy Framework has been delivered within existing resources.

Any future financial implications arising from policy implementation or service changes will be reported through the appropriate governance and committee processes.

Risk Implications

The work undertaken supports the mitigation of a number of key organisational risks, including:

- Inconsistent governance and decision-making.
- Lack of clarity regarding policies, responsibilities and service standards.
- Insufficient oversight of operational and financial performance.
- Reduced transparency and accountability in estate management.

The introduction of a structured agenda cycle and policy framework will strengthen governance arrangements and provide a more consistent basis for managing these risks.

Finally – It is noted that a gap analysis between the recommendations of the Altair report and current BAU is still to be received and officers are working on this.

Conclusion

The Reporting Committee has undertaken significant work to establish a stronger governance framework for the Barbican Estate. The endorsement of the Annual Agenda Plan and Policy Framework provides a clear roadmap for the Committee's activities during 2026/27 and demonstrates a commitment to improved oversight, transparency and accountability.

While operational pressures associated with the wet riser outage necessitated the postponement of the June meeting, work on the agreed programme has continued. The Committee will continue to oversee the development of policies, performance reporting and governance arrangements throughout the coming year, supporting the ongoing improvement of estate management and service delivery for residents.

Appendix 1 – Reporting Committee Agenda Plan 26-27

Appendix 2 – Policy Framework

Appendix 3 – Compliance Report

Contact: Daniel Sanders – dan.sanders@cityoflondon.gov.uk

Daniel Sanders – Director of Property and Estate Management